



INDO-GERMAN AVIATION AGENDA

2026-2028

An initiative of the German aviation industry.

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On to the next flight levels

The German Chancellor's recent visit to India has once again underscored the significance of the German-Indo partnership and reaffirmed our joint commitment to expanding these relations across key industrial and technological domains.

In aviation, Germany and India share a long-standing and trusted history. For decades, our industries and regulatory authorities have collaborated closely to advance aircraft technologies, improve operational efficiency, enhance safety and certification standards, and develop resilient aviation infrastructure.

As India continues its rapid expansion, we recognize exceptional opportunities for deeper joint work across the full aviation value chain: supply networks, MRO capabilities, airport development, sustainability technologies, and next generation aerospace innovation.

The Federal Government's 'Focus India' strategy published in October 2024 further strengthens this direction by aligning national priorities with the opportunities and potential that India offers as one of the world's most dynamic aviation markets.

As representatives of Germany's aviation ecosystem—spanning airlines, airports, OEMs, suppliers, technology leaders, research institutions, and regulatory bodies—we fully support these political and strategic ambitions.

We are determined to contribute to elevating the bilateral relationship to a new level of industrial cooperation.

Today, on the eve of the Wings India 2026, we are proud to launch the Indo-German Aviation Agenda 2026–2028—a platform that will intensify dialogue between our industries and authorities. Propelled by the soon to be founded aviation working group under the roof of the Indo-German Chamber of Commerce this agenda shall further develop regulatory cooperation, innovation partnerships, workforce development initiatives, and long-term industrial alliances aimed at co-development and technology exchange.

For Germany's aviation sector, this marks a decisive step toward even stronger engagement with our Indian partners.

In this spirit, we warmly invite India's industry leaders, innovators, and government institutions to join this initiative and to participate in a first joint aviation conference planned in Delhi in the month of April 2026.

We are convinced that direct engagement, joint projects, and shared expertise will unlock the full potential of our partnership—both in aviation and in the broader context of German-Indian relations.

Let this moment signal the start of an ambitious new chapter defined by innovation, sustainability, and mutual success.

Germany and India can shape the future of bilateral aviation and expand our cooperation far beyond the skies. Let's climb to the next flight levels – together.

-The participating partners.



**INDO-GERMAN
AVIATION AGENDA**
2026-2028

India's Aviation Industry Is Booming

India's aviation sector has developed into one of the fastest-growing and most competitive industries. The subcontinent has now become the fifth-largest aviation market in the world, after the USA, China, the United Kingdom, and Spain.

The size of the Indian air transport market was estimated at US\$14.5 billion in 2024. According to market research company IMARC Group, the market is projected to reach around US\$40.8 billion by 2033, corresponding to an average annual growth rate of 12.2%.

The market is driven by rising disposable incomes, growing demand for domestic and international travel, and the expansion of regional connectivity. Government initiatives have also significantly contributed to the industry's success story. A number of strategic measures were implemented to strengthen the sector and unlock its full potential. Continued state support further reinforces India's dominance in aviation.

Numerous New Airports Are Being Built

The number of airports in India has more than doubled over the past ten years, from 74 to 157. And the trend continues: the government plans to increase the number of airports to around 350 to 400 by 2047.

This goes hand in hand with a substantial rise in passenger and cargo handling. Between April 2024 and January 2025, Indian airports recorded around 340 million passengers, representing growth of more than 9% year-on-year. During

the same period, total cargo volume increased by almost 13% to more than 3 million tonnes.

This growth is driving the development of new greenfield airports. Construction work at Halwara Airport in the state of Punjab has been completed. In October 2024, the airports in Rewa (Madhya Pradesh), Ambikapur (Chhattisgarh), and Saharanpur (Uttar Pradesh) were inaugurated. These facilities were developed under the Regional Connectivity Scheme "Ude Desh ka Aam Nagrik (RCS UDAN)".



Existing Airport Infrastructure Is Being Expanded

Upgrades and refurbishments of airports are also in full swing. The redesigned Solapur Airport in Maharashtra was inaugurated in September 2024. The new Terminal 1 at Jaipur Airport in Rajasthan opened in October 2024.

The Indian conglomerate GMR Group received approval to modernize and operate the Dr. Babasaheb Ambedkar International Airport in Nagpur, Maharashtra. The investment is estimated at around US\$790 million. Work began in October 2024; no completion date has been specified.

New Projects Are in the Starting Blocks

Several new projects have been initiated, including expansion and modernization at Varanasi Airport (Uttar Pradesh), Kheria Airport near Agra, and Bagdogra Airport in West Bengal. Plans are also underway for a new civil enclave at Darbhanga Airport in Bihar and a new integrated terminal building at Shirdi Airport in Maharashtra.

Indian Airlines Expand Their Fleets

Air India placed a record order of over 470 aircraft in February 2023 and expanded it with another 100 Airbus aircraft in December 2024.

IndiGo ordered 500 Airbus aircraft in 2023, with an order book exceeding 900 by June 2024, including more than 60 A350 widebodies. Akasa Air placed a firm order for 150 Boeing 737 Max aircraft in January 2024.

Significant Progress in Greenfield Airports

The upcoming Navi Mumbai International Airport conducted its first commercial flight validation test with an A320 aircraft on 29 December 2024.

The future international airport in Noida near Delhi completed calibration of its instrument landing system and precision approach path indicator and received its calibration certificate. The first validation flight of an A320 landed on 9 December 2024.

Both airports are preparing for inauguration and commercial operations soon.

Secondary Hubs Provide Relief

Noida Airport is intended to serve as a secondary hub for the Delhi region, just as Navi Mumbai Airport will support the Mumbai metropolitan region. Upcoming airports in Bengaluru and Chennai are likely to serve similar purposes.

October 2025, prepared by

GTAI GERMANY
TRADE & INVEST



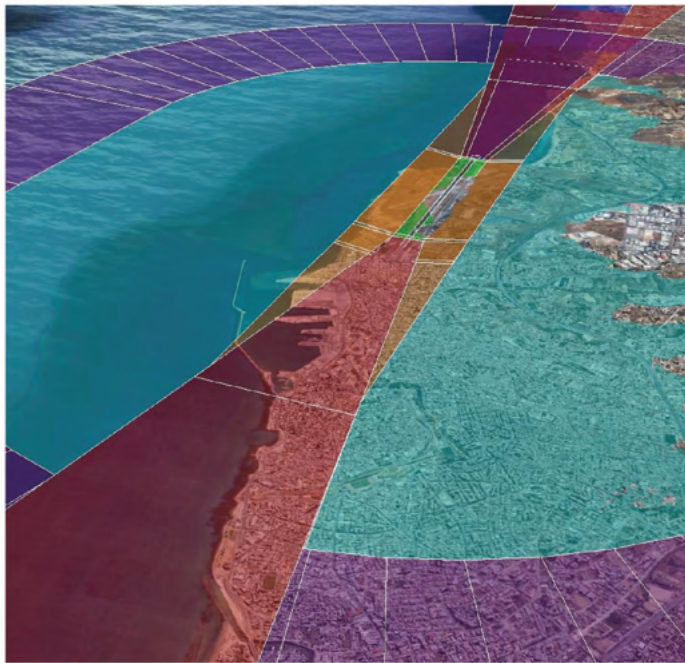


Company Profiles



airsight is an experienced and well-established company providing airports, air navigation service providers as well as civil aviation authorities, project developers, energy service providers and other organisations with consulting services worldwide.

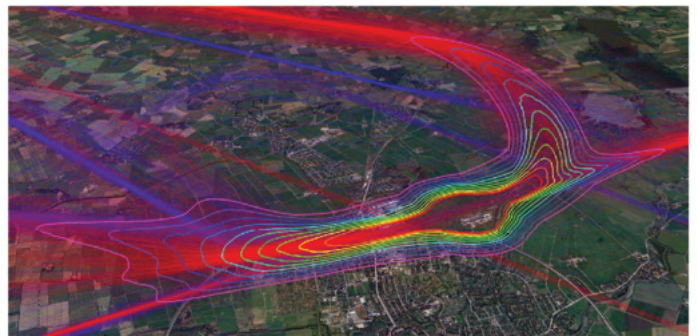
The airsight portfolio includes aerodrome/heliport/vertiport design, certification and operation, as well as safety assessments, flight procedure design, obstacle assessments, sustainable aviation, compliance management and inspections.



In addition to its consulting and engineering services, airsight has delivered over 1,000 training sessions in recent years, attended by more than 10,000 aviation professionals worldwide - further reinforcing its role

as a trusted partner in the global aviation community.

Since its founding in 1999, the privately held company has been headquartered in Berlin, Germany. In 2023, airsight expanded its global presence with the establishment of two wholly owned subsidiaries: airsight Singapore Pte. Ltd. and airsight Italy Srl.



From its office in Singapore, airsight is dedicated to provide its comprehensive services and world-class quality to customers in the APAC region and thus also across India. airsight's vision is to be a trusted partner in shaping a safer, smarter, more efficient and more sustainable aviation industry. airsight's clientele includes major international airports such as Auckland Airport, Dubai International Airport, Frankfurt Airport, Ninoy Aquino International Airport (Manila), Melbourne Airport, Singapore Changi Airport, Sydney Airport, and Toronto Pearson Airport. The company also supports leading aerospace and airline organisations, and is a partner of ACI World, ACI Europe and ACI APAC & MID.

We are excited to expand and actively engage with customers in the dynamic Indian aviation market.





DFS Aviation Services

DFS Aviation Services is a subsidiary of DFS Deutsche Flugsicherung (DFS), which controls 3 million flights per year in one of the most complex airspaces worldwide, for which it operates one upper and three lower area control centres and 15 control towers at international airports. DFS was established 1993 and is a company organized under private law and owned by the Federal Republic of Germany.



Whereas DFS's services are defined by German law and financed by the enroute and terminal charges to the airlines, DFS Aviation Services (DAS) provides a range of services related to air traffic management (ATM) to worldwide customers by contracts won in competition, comprising air traffic services and apron control, ATM systems, consultancy and training.

SYSTEMS & ENGINEERING



ATM systems for towers, also cloud-based, as main or fallback solution for centres, and an integrated **Arrival Manager**.

ATM CONSULTANCY



30 years of experience in 40 countries on **optimising operations, implementing advanced technologies** and meeting standards.

AIR TRAFFIC SERVICES & APRON



Certified ANSP in Germany and UK as well as other international ATS experience in Dubai, Bahrain, and Lima (Apron).

AVIATION TRAINING SERVICES



Professional courses for future and existing **air traffic controllers** in modern **simulators** and **digital training** solutions.

DAS previously consulted the Airports Authority of India (AAI) regarding the implementation of air traffic flow management, for which it developed the safety case and provided training. DAS currently exchanges with AAI on several initiatives to build up operational capacity to accommodate the rapidly unfolding air traffic market.

Headquartered in Frankfurt, Germany, Fraport AG is one of the world's leading players in the global airport business. Fraport's home base Frankfurt Airport (FRA) is strategically located in the heart of Europe at the junction of vital intermodal road, rail, and air networks. The surrounding Frankfurt Rhine-Main-Neckar region serves as an economic powerhouse and logistics hub for Europe and the world. In 2024, FRA welcomed some 61.6 million passengers and handled about 2.1 million metric tons of cargo.

Frankfurt CargoHub

Boasting multimodal connectivity, Frankfurt CargoHub facilitates the seamless flow of goods between Germany, India, and the rest of the world. By collaborating closely with the on-site cargo community, Fraport AG offers a full-service portfolio for handling all types of freight and sees itself as an enabler. As such, Frankfurt Airport plays a vital role in Germany's export-driven economy.

More than 250 companies operate within Frankfurt CargoHub. By offering state-of-the-art facilities for handling complex cargo segments – such as pharmaceuticals, automotive, high-tech goods, and e-commerce – Fraport AG ensures highly professional and reliable services for global supply chains.

Under the guiding principle “Creating the Future of Cargo. Together,” Fraport AG continues to make significant investments in infrastructure and services, strengthening Frankfurt's position as a global gateway and supporting the evolving needs of Indo-German trade and logistics.

Fraport's global activities

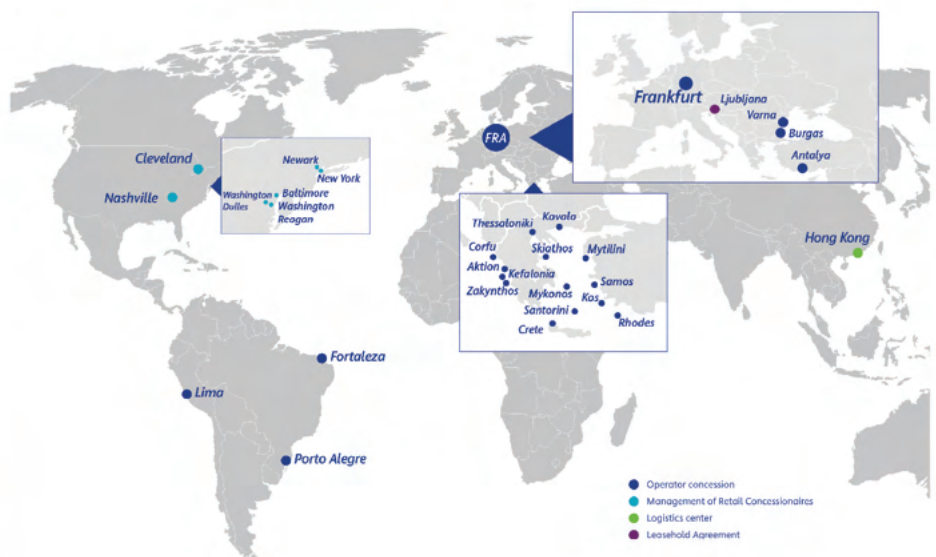
Fraport's portfolio of companies spans four continents with activities at 29 airports worldwide. We apply our expertise to a wide variety of projects such as the construction of the new terminal in Lima, the management of 14 regional airports in Greece or consulting projects in Sydney and Auckland. The vast technological knowledge of our global airport specialists forms the backbone of our operations everywhere and enables us to continuously grow our global business.

After being a shareholder of Delhi Int. Airport (DEL) from 2006 to 2025, Fraport continues to support operations at DEL under an existing Agreement. This has enabled us to develop



substantial expertise in the Indian market and to maintain an active presence in the region. Recognizing India's dynamic economic development and increasing significance in international trade, we cultivate strong partnerships with Indian exporters and logistics providers, while also gaining valuable insights into the specific challenges faced by our Indian business partners. By bringing together industry experts and government representatives, Fraport fosters dialogue on key topics including pharmaceuticals, perishables, high-tech products, fashion, and e-commerce.

The Fraport Group generated revenue of €4.4 billion and profit of some €501.9 million in fiscal year 2024. More than 174 million passengers overall used airports actively managed by Fraport in 2024.





Munich Airport International GmbH (MAI)

Munich Airport International (MAI), a 100% subsidiary of Flughafen München GmbH (Munich Airport), boasts over 30 years of excellence in shaping the global aviation industry. With three subsidiaries and affiliated companies, MAI employs around 200 highly skilled experts globally and has a proven track record of more than 155 successfully delivered projects across more than 55 countries – around 50 of them being ORAT projects. Evolving from being the premier ORAT services provider to an acclaimed airport operator and advisor, MAI excels in consulting, airport/terminal concession services, and management. MAI's consulting expertise spans strategy and transformation, airport master planning and design, operational readiness and airport transfer (ORAT), commercial operations and passenger experience, efficient and sustainable operations, training, and advanced airports.



Munich Airport International in India

At MAI, our operational strength in the international aviation market is reinforced by long-standing advisory expertise and collaborations around the world, with a particular focus on emerging markets. India stands out as one of the most dynamic aviation environments globally, and we recognize the significant opportunity presented by its rapidly expanding regional and national air traffic. The strong public sector commitment to positioning India as a global aviation leader, coupled with large-scale private investments, underscores the strategic importance of maintaining a solid presence in this market. Building on our proven track record, ranging from ORAT programs at Delhi T3 and Hyderabad from 2007 to 2010, we are currently leading the full ORAT program for Navi Mumbai International Airport (NMI) und Guwahati International Airport (GAU). These engagements reflect MAI's deep

MAI is actively shaping the future of aviation through its involvement in Advanced Air Mobility (AAM) initiatives and projects for the benefit of major infrastructure development partners.

Since early 2019, MAI was responsible for the operation of the former Terminal A of Newark Liberty International Airport and has seen the new Terminal A, that was opened in January 2023, through its construction phase. Through its subsidiary Munich Airport NJ LLC, MAI is responsible for the operation and concession management of the new Terminal A, that was awarded 5 stars by Skytrax in April 2024. This award makes the Munich Airport Group the only company worldwide that operates two airport infrastructures on two different continents.

In addition, MAI is operations partner for SOF Connect at Sofia Airport (Bulgaria), for PIA at Palmerola International Airport (Honduras) and for ADIMEX at the cargo terminal of El Salvador International Airport (El Salvador). In 2022 MAI opened its APAC regional office in Singapore.

understanding of the Indian operational and stakeholder landscape. By combining operational readiness expertise, transition support, and hands-on operational improvement, we position ourselves as a long-term, trusted partner for both greenfield and brownfield airport projects, contributing to seamless openings, efficient operations, and sustainable growth across one of the world's most promising aviation markets.





LUFTHANSA GROUP

Shaping the future of aviation.

The Lufthansa Group is a global aviation group with a total of more than 300 subsidiaries and equity investments. The Lufthansa Group is composed of the business segments Passenger Airlines (network & regional) and Aviation Services (Logistics, MRO, Consulting, Lufthansa Aviation Training, Lufthansa Systems, ...).

The Passenger Airlines business segment includes the network airlines Lufthansa Airlines, SWISS, Austrian Airlines, Brussels Airlines and ITA Airways. As part of a multi-hub strategy, they offer their passengers a broad range of flights from their hubs in Frankfurt, Munich, Zurich, Vienna, Brussels and Rome, They are complemented by the regional airlines Lufthansa CityLine, Lufthansa

City Airlines and Air Dolomiti as well as Discover Airlines, the Lufthansa Group's holiday airline and Edelweiss, the leading Swiss holiday airline. Eurowings also belongs to the Passenger Airlines business segment. This airline provides a comprehensive range of point-to-point connections for short- and medium-haul destinations, in particular from German-speaking countries.



Lufthansa Technik Services India

Bangalore
Empl. 500

Provides a wide range of services including Engineering, Material Management, Customer Support Services and Digital Services to Lufthansa Technik, Lufthansa Cargo and the Tech-Ops of the Lufthansa Group Airlines.



flydocs

Vadodara
Empl. 325

Founded in 2007, flydocs is a global asset management solution provider that helps the aviation industry to enhance fleet airworthiness and protect asset value.



Lufthansa Group Airlines

Empl. 241

In 2026, Lufthansa & SWISS connect 5 Indian cities directly to Germany and Switzerland via its hubs in Frankfurt, Munich and Zurich.



Lufthansa Systems

Bangalore
Empl. 150

The Global Capability Center (GCC), enhances Lufthansa Group's software and product development by leveraging state-of-the-art technologies, encompassing AI-driven innovations, to accelerate delivery for its airline customers



Lufthansa Consulting

Empl. 1

Serving clients over the years in the airline, airport and MRO industries, merging global best practices and insights with an understanding of Indian market dynamics.



Lufthansa Cargo

Empl. 37

One of the world's leading Cargo airlines offering transport and logistic solutions for all kind of products in India since 1960.

help alliance

Delhi
Empl. 1

Since its founding in 1999, help alliance, has been actively engaged in India, making education, social development, and empowerment the cornerstones of its mission.

time:matters

Empl. 1

Strengthening its engagement with the Indian market, supporting manufacturers and technology leaders with speed, reliability, and end-to-end control across global supply chains.



Lufthansa

With more than 33,000 employees and 355 aircraft, Lufthansa German Airlines is the largest airline in Germany and in the Lufthansa Group. It has hubs at the two largest German airports, Frankfurt and Munich, and offers its customers a premium product with connecting flights to over 200 airports in 73 countries.

Lufthansa German Airlines is a division of the Lufthansa Group and consists of Lufthansa Classic, Lufthansa City Airlines, Lufthansa CityLine, Discover Airlines as well as Air Dolomiti. Miles & More, the Lufthansa Group's loyalty program, as well as stake in

Terminal 2 at Munich Airport. Combined, all of these individual components make up Lufthansa German Airlines.

Lufthansa's measures to reduce the environmental impact of flying include accelerated fleet modernization, the continuous optimization of flight operations, as well as the use and development of sustainable aviation fuels including innovative offers to customers to make air travel more sustainable.



Lufthansa in India

Lufthansa has been operating in India for over more than 65 years with a significant presence and commitment to the market.

In 2026, Lufthansa-connects 5 Indian cities directly to Germany via its hubs in Frankfurt and Munich.

Thanks to the codeshare agreements with Air India together, Lufthansa offers an additional 10 domestic destinations as well as more than 330 destinations in Europe and around the world.

Our cooperation with Air India has a long history, and since our sponsorship of Air India into Star Alliance in 2014, we have collaborated as close partners.

We welcome the successful privatization of Air India under the TATA group and are ready to deepen our cooperation with the flag carrier of the fastest growing aviation market on the planet.



• Existing Codeshare
• Potential Codeshare



Lufthansa Cargo

Lufthansa Cargo is one of the world's leading cargo airlines and part of the Lufthansa Group, Europe's largest airline group. The logistics business segment also includes Jettainer GmbH, the world's leading specialist in air freight container management, and the time:matters Group, which specializes in time-critical shipments. The two subsidiaries CB Customs Broker, an expert in all aspects of EU customs clearance, and heyworld GmbH, a provider of digital, modular logistics solutions for cross-border e-commerce, also belong to the logistics business segment.

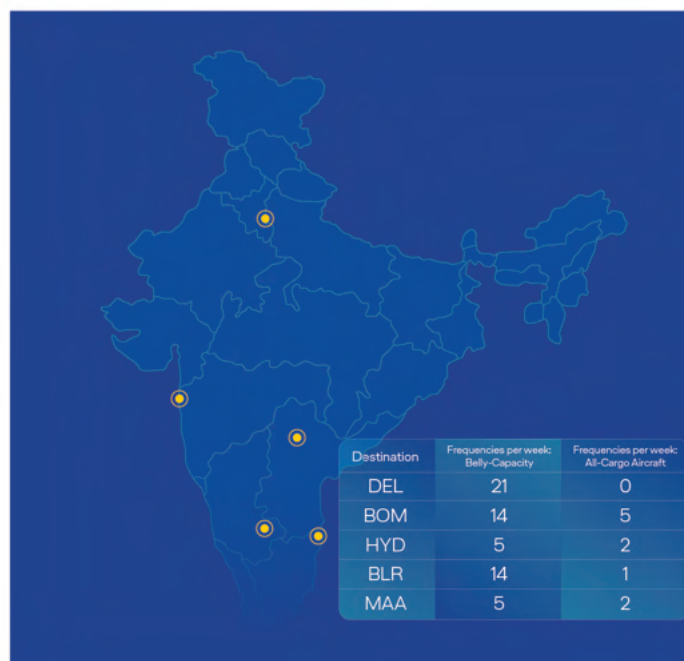
Through its five cargo hubs in Frankfurt, Munich, Brussels, Vienna and Rome, Lufthansa Cargo transports an average of 2,500 tons of freight per day. This is based on a strong and reliable airport-to-airport network that covers some 350 destinations in more than 100 countries.

Lufthansa Cargo markets the cargo capacities of the passenger aircraft of Lufthansa Airlines, Austrian Airlines, Brussels Airlines, Discover Airlines, ITA Airways and SunExpress, as well as its own freighter fleet of 18 Boeing 777F (operated by Lufthansa Cargo and Aerologic) and four Airbus A321F (operated by Lufthansa Cityline).

In addition, some 300 trucks operate daily under a Lufthansa Cargo flight number. Together with its subsidiaries Lufthansa Cargo offers customized, fast and efficient logistics solutions along the entire supply chain. In this way, the company fulfills its mission "Enabling Global Business" and connects markets and trading partners worldwide.

Innovative technologies and investments in sustainability play a central role. In addition to the modern fleet and use of sustainable aviation fuel (SAF), the focus is on continuous optimization of flight operations.

In 2024, the company generated revenues of 3.26 billion euros and a transport performance of 8.5 billion freight ton-kilometers. It currently employs approximately 4,200 people worldwide.



Lufthansa Cargo has been serving the market since 1960 and offers transport solutions for all kinds of products. Presently cargo shipments e.g. for the chemical, pharma, automotive industry are on board of our flights, just like phones, engineering goods, phones and electronics or for MRO & and aerospace, and not to forget the fashion industry. However, even though Lufthansa Cargo is already serving its customers in India as well as abroad and is participating in India's Global Capability Centers (GCC) through different back-office providers, we are eager to increase the cooperation in India to serve customers even better. Therefore, Lufthansa Cargo welcomes the Indo-German-Aviation initiative to foster new business opportunities and cooperations.

time:matters

time:matters a Lufthansa Cargo subsidiary, specialized in time-critical transport and supply-chain solutions for over 20 years, enabling the fast and reliable movement of urgent spare parts, equipment, medical samples, dangerous goods, and documents by air, rail, and road. Operating a global network of more than 500 courier partners and airlines, time:matters combines 24/7 availability, instant online booking, and real-time quotations with highly customized and flexible logisticssolutions — from ad hoc shipments to complex, recurring business.



To ensure maximum speed and operational control, time:matters maintains 5 dedicated courier-terminal operations at key international aviation hubs in Europe, Asia, and the Americas, enabling priority handling, reduced processing times, and immediate intervention for time-critical cargo.

The company serves industries where every minute counts, including automotive, high-tech, semiconductors, life sciences, and aviation & aerospace. time:matters is certified according to ISO 9001:2015 and ISO 14001:2015 and is committed to sustainability, including investments in Sustainable Aviation Fuel (SAF).



Operating a global network of more than 500 courier partners and airlines



Lufthansa Consulting

Lufthansa Consulting is a leading aviation management consulting firm. With its ability to bridge both long-term strategy and technical implementation, the firm is uniquely placed to meet the needs of a wide range of players in the highly dynamic aviation sector. Its global client portfolio spans airlines, airports, MRO companies, service providers, regulators, governments and investors.

The firm has supported companies at nearly every stage of their industry lifecycles, through both crises and booms. Its impact on the industry is reflected in the several awards the firm has won over the years including “Best of Consulting” by leading German business magazine WirtschaftsWoche three times. Every year since 2016, Lufthansa Consulting has also been listed among the top consulting firms in Germany in the ranking of the prominent business magazine brand eins.



Client's needs are served through six competence centers: Strategy and Organization, Customer Experience, Sales and Revenue Management, Network and Fleet Management, Infrastructure and Operations, and Flight and Technical Operations. A vast majority of the firm's consultants have experience working in line functions in the industry and therefore bring practical insights to their

client engagements. Lufthansa Consulting is committed to not only delivering insights but ensuring they can be implemented to ensure lasting change. Consultants work hand-in-hand with client's functional teams to deliver impact on the ground and in the air.



In India, Lufthansa Consulting has served clients over the years in the airline, airport and MRO industries, merging global best practices and insights with an understanding of local market dynamics.

The Director Sales India serves as the firm's dedicated representative in the country.

We look forward to supporting your growth ambitions.



Lufthansa Systems

Lufthansa Systems, the leading airline IT provider, has been shaping the future of digital aviation for 30 years. With its 3100 people at its 19 locations, Lufthansa Systems offers its more than 350 customers worldwide a portfolio of market-leading products that cover all airline business processes – on the flight deck, in the cabin, and on the ground.

Lufthansa Systems embraces state-of-the-art technologies like Artificial Intelligence, Machine Learning, and Big Data to transform airline operations. In this context, Lufthansa Systems collaborates closely with its subsidiary zeroG, which aims to solve challenges in commercial aviation by developing cutting-edge data and machine learning applications for airlines.



Lufthansa Systems has been supporting the Aviation industry for more than 30 years, collaborating with the Aviation industry to drive innovation and enhance digitalization.

These collaborations have facilitated knowledge exchange, fostered talent and generated new ideas. This has contributed to the growth of the local IT ecosystem, strengthening the presence of Lufthansa Systems' in the region.

Lufthansa Systems products have been an integral part of many Airlines in India in their drive to increase safety and efficiency in flight operations. As the industry grows, Lufthansa Systems continues supporting local Airlines to sustain their growth with safe automation.

Thanks to the excellent local talent, India has developed a hub of service delivery for Lufthansa Systems, providing services to major airlines in other regions of the World.

As part of further commitment to

India, Lufthansa Systems established a new Global Capability Center in 2025. This GCC aims to enhance Lufthansa Group, its external airline customers and product development by leveraging state-of-the-art technologies, encompassing AI-driven innovations, to accelerate delivery for its airline customers.

Lufthansa Systems has been supporting Indian Aviation for more than 20 years

As of January 2026, almost 150 people are supporting the Lufthansa Systems GCC in BLR and plans are to double the size in less than two years as proof of the commitment to aviation IT excellence.

In line with the growth plans in India, taking benefit from the local vibrant technology and Aerospace ecosystem,

Lufthansa Systems India is dedicated to providing agile, innovative, and future-ready IT services, ensuring sustainable value and operational excellence for more than 350 airline customers worldwide.

The GCC aims to bring technology and know-how closer to airlines, especially in the Asia-Pacific region, with one of the fastest-growing, complex and diverse aviation markets in the world with diverse airline business models such as national, low-cost, regional, and cargo, carriers. In Asia Lufthansa Systems supports over 80 customers with smart, cloud-based solutions that are designed to meet the demand for digital transformation, scalability, and operational excellence.



Lufthansa Technik

Lufthansa Technik ("LHT") is part of the Lufthansa Group and the Group's aviation technology expert offering aircraft services all over the world. LHT's activities cover the entire spectrum of fleet management, from maintenance and repair to overhaul and modification. LHT also provides many additional aircraft services such as cabin products,

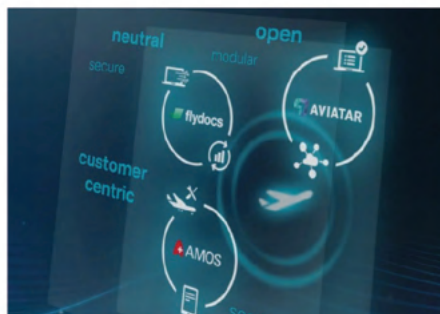


material pooling and digital fleet support. LHT's customers include airlines, lessors, governments, and private jet owners.

LHT has been a long-standing partner of Airlines in India and has provided various maintenance services over the last 25 years. LHT's customer base over the years included: Air India, Indigo, Go Air, SpiceJet, Jet Airways, Kingfisher, Air Deccan, Air Sahara, etc.



LHT has been a long-standing partner of Airlines in India



Lufthansa Technik Services India

Since 2005 LHT is committed to India via its fully owned subsidiary Lufthansa Technik Services India Pvt. Ltd. ("LTSI") which supports LHT's market ambition in India, South Asia and globally. Based in Bangalore, LTSI has been growing successfully over the past 20 years and now employs more than 500 highly skilled professionals with further growth envisioned.

LTSI provides customers access to 24/7 support on a full-service spectrum of integrated and comprehensive services, including access to Lufthansa Technik's global spare part pool, best-in-class repair and overhaul services within an in-house and contracted MRO network, in-depth engineering support, and tailored material and logistics solutions to enable seamless aviation operations.

The Global Capability Center (GCC) established at LTSI provides a wide range of services including Engineering, Material Management, Customer Support Services and Digital Services to Lufthansa Technik, Lufthansa Cargo and the Technical Operations of the Lufthansa Group Airlines.

LTSI has a strong track record on recruiting young, talented Aviation enthusiasts and developing them into future-ready aviation experts which makes LTSI a desired partner for future services within the Lufthansa Group.

flydocs in India

flydocs leverages India's large pool of skilled professionals, with complete software development, digital engineering, and customer experience teams based in India, and partial teams from product and customersuccess departments as well. The flydocs India team plays a key role in developing digital SaaS products and providing digital engineering services, primarily through its advanced aviation data and records management platform the DES offerings, to global customers. With the Next Generation (NG) version of flagship Digital Records Management – DRM NG, the India team developed DRM NG, featuring innovative and exciting future enhancements aligned with the product roadmap, enabling flydocs to continue delivering services in line with customers' requirements.

Ranking consistently over the years, flydocs has been recognized as one of the top 100 most loved places to work for, attracting top industry talent and generating employment opportunities. With a global strength of 326 employees, 80% of the flydocs workforce is based in India.

flydocs contributes 2% of its profit to sustainable development towards education, skill development, health, sanitation, environmental sustainability, and community empowerment.



For over two decades, flydocs has been leading the aviation industry with its digital records and asset management solutions, serving 75+ customers globally. Living by the values of transparency, trust, & collaboration, with a vision to revolutionise the commercial aviation asset lifecycle through digital solutions and services, flydocs' mission is to be the Partner of Choice for the aviation industry through a combination of top talent and transformative technology.

flydocs has a Head Office in Birmingham with collaboration hubs in London, Gujarat and New Delhi. Under the umbrella of Lufthansa Technik, flydocs is a valued partner representing 33% of the Digital Tech Ops Ecosystem, along with sister companies Swiss AviationSoftware (AMOS) and AVIATAR. Through a 'One Customer Approach', flydocs continues to strengthen its market footprint across regions of EMEA, Americas and APAC, and serves its global customers across airlines, lessors, MROs, and OEMs.

Products:

Digital Records Management (DRM): Daily records management tasks & auto compliance check Lifecycle Asset Management (LAM): Lease



flydocs is a valued partner representing 33% of the Digital Tech Ops Ecosystem

return condition management & return risk mitigation Asset Trading Solution (ATS): AI-based asset sales pack provisioning and Component back-to-birth

Services:

Digital Engineering Services (DES): Technical Services, e.g. daily records auditing, historical records build and compliance checks



Since its founding in 1999, help alliance, the aid organization of the Lufthansa Group, has been actively engaged in India, making education, social development, and empowerment the cornerstones of its mission.

What began with emergency aid support, the transport of humanitarian relief into the earthquake struck region of Gujarat has grown into a network of impactful projects across the country.

Over the past two decades, help alliance has invested more than €6.4 million in 18 projects, working hand in hand with trusted local partners:

The Banyan: Chennai (Tamil Nadu), 1999-2017

Chindak Tibethilfe: Northern India, 2000.

Tara Section: Bangalore (Karnataka), 2000-2006.

Breads (Don Bosco): Bangalore (Karnataka), 2002-2016.

Patenschaftskreis Indien e.V.: Khandwa Diocese, Madhya Pradesh, 2002-2024.

Prana Projekt e.V.: Pondicherry (Tamil Nadu), 2006-2023.

Chance auf Leben e.V.: Shahapur (Maharashtra), 2011-2016.

Devianer: Chennai (Tamil Nadu) 2005-2013.

Khelagar: Maharashtra, 2012-2013.

Kinder von Sikkim: Sikkim, 2015-2016.

Kinderhilfe Chittapur e.V.: Chittapur (Karnataka), 2008-2014.

AumYogaShala: Gurugram (Gurgaon), Haryana – Kanhai Village, 2018-2024.

Impact Week Guwahati: Guwahati (Assam), 2018.

Impact Week Neu Delhi: New Delhi (Delhi), 2018.

Until today, help alliance' work in India reflects long-term commitment, strong partnerships, and measurable impact by actively supporting the following ongoing projects:

Sunshine Projekt:

New Delhi (Delhi), since 2009, 2.054.570 EUR.

Long-running slum-to-school pathway: daily learning support, mentoring by alumni, and emergency nutrition/hygiene measures during the pandemic, guiding children from Delhi's slums into and through school to vocational or higher education.

Aasraa Trust:

Dehradun (Uttarakhand), since 2015, 823,858.67 EUR.

"Street Smart" model combining bridge-education, computer-aided learning, nutrition, health, and safe shelter for street and slum children—particularly girls—plus the build-out of a girls' shelter and a skills pathway (e.g., hospitality/DOJO, transport access) to move beneficiaries into sustained education and livelihood.

Holistic School:

Krishnapuram, since 2023, 513,045 EUR.

Build-out of a holistic School. science lab, computer & crafts rooms, library, therapy room, sports hall (also as community hub), plus a school farm and a planned community café ("100 Aker Woods Café") to create skills and income, reduce youth unemployment and enhance financial sustainability.



Nature Spectacle, Yatra – Art and Culture Foundation:

Tamil Nadu, since 2024, 43,951 EUR.

Environmental education program for children, focusing on biodiversity and climate protection. The initiative aims to raise awareness and promote sustainable practices through creative and interactive learning experiences.

By 2026, help alliance will take another significant step by establishing help alliance India as a Section 8 company, ensuring even more direct and sustainable support on the ground.



Events Calendar & Contacts

Events Calendar

JANUARY 2026

27	HYDERABAD	Launch of Indo-German Aviation Agenda 2026-2028 An initiative of the German Aviation industry.	
28-31	HYDERABAD	WINGS INDIA 2026 Asia's largest event on Civil Aviation	

FEBRUARY 2026

TBA	MUMBAI	Constitutive meeting of the IGCC Aviation Working Group	 Indo-German Chamber of Commerce Deutsch-Indische Handelskammer Mumbai - Delhi - Kolkata - Chennai Bengaluru - Pune - Düsseldorf
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MARCH 2026

11 – 12	NEW DELHI	MRO South Asia Summit 2026 Gateway to connect with leading service providers, OEMs, regulators, airlines, and tech innovators redefining maintenance capabilities across the region.	
		Aircraft Interiors India The latest in cabin design, passenger experience, seating innovation, and onboard technology in one immersive showcase.	

APRIL 2026

TBA	NEW DELHI	1st joint Indo-German Aviation conference	
14 – 16	HAMBURG	Aircraft Interiors Expo (AIX) 2026 The world's leading event dedicated exclusively to aircraft interiors.	
22 – 26	FRIEDRICHSHAFEN	AERO 2026 The leading global platform for all aspects of General Aviation.	
23 – 24	MUMBAI	Airport360 Expo India's Most Comprehensive Airport Innovation Expo	

JUNE 2026

04-05	BANGALORE	AeroCON 2026 Flagship biennial premier international conference organized by SAEINDIA Aerospace Forum.	
09	BERLIN	Berlin Aviation Summit Pioneering Sustainable Aviation	
10 - 14	BERLIN	ILA Berlin ILA Berlin leads in innovation, new technology, and sustainability, bringing the world's aerospace industry to the center of Europe every two years.	

SEPTEMBER 2026

10 - 12	NEW DELHI	Airport Expo befitting platform to bring together leading Indian and global stakeholders in the airport and aviation industry for showcasing Smart Airport technologies, innovations, networking, and knowledge sharing.	
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OCTOBER 2026

20 - 22	AUGSBURG	AIRTEC – International supply fair Exhibition B2B Meetings Conferences – Aerospace, Defence & Security	
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NOVEMBER 2026

16 - 17	NEW DELHI	INDI AIRPORT International Exhibition & Summit on Aviation and Airport Technology & Infrastructure	
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